

The Director of Central Intelligence

Washington, D. C. 20505

1 May 1980

Dear Graham,

Thanks for a copy of your testimony on charters and thanks for your testimony. I found it very supportive and am appreciative of your taking the time to present such a hard hitting exposition to the committee.

I guess I would take some exception that performance is poor. Clearly there are areas where it is superlative--and by that I mean the product, not the techniques of collection, etc. Particularly in some of the technical areas, what our people can do with limited amounts of data is absolutely superlative. How good it is on the political side where it is much more subject to comparison with academic work, etc., will always be open to dispute. I believe I am somewhat reconciled to the idea we'll never please all of the experts--especially when most of them can't read our product!

I would also suggest that your comment that we have had a dramatic shrinking of human intelligence in the last five years is just not accurate. Funding has stayed about level and personnel has gone down (which in turn means funding per capita has gone up) but the personnel cut has not been particularly in the overseas element--it's been in the Agency overhead. There is still too much of that in my opinion. It hurts rather than helps to have too many layers of supervision over the people in the field.

I started to take exception with your paragraph that "the Intelligence Community behaves as if it believes that analysis is not really important...." I've certainly not felt that personally or institutionally. NFAC does have a large institutional position and a lot of clout. Despite what the situation was perhaps ten years ago, the DDO today does not dominate the Agency. After reading the rest of your paragraph, however, I am really intrigued by some of your suggestions. I'd like to talk to you about them or impose on you to jot down on a scratch pad any amplification of your thoughts on competition and analysis, career tracks, investment in human capital,

what kinds of R&D to invest in, etc. Yes, I had done some things in some of these directions but clearly not enough. Moreover, the climate is right at the moment for further efforts. I'd like your help again.

Thanks for your support.

Yours,

A handwritten signature in dark ink, appearing to be 'Stansfield Turner', written in a cursive style.

STANSFIELD TURNER

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